

**W. K. KELLOGG FOUNDATION AND
W. K. KELLOGG FOUNDATION TRUST**

**Consolidated Financial Statements and
Supplemental Schedule
For the Years Ended August 31, 2020 and 2019
With Independent Auditor's Report**



MITCHELL TITUS
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**W. K. KELLOGG FOUNDATION AND
W. K. KELLOGG FOUNDATION TRUST**
Consolidated Financial Statements and Supplemental Schedule
For the Years Ended August 31, 2020 and 2019

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INDEPENDENT AUDITOR'S REPORT

The Board of Trustees and Senior Management of
W. K. Kellogg Foundation and
W. K. Kellogg Foundation Trust

We have audited the accompanying consolidated financial statements of W. K. Kellogg Foundation (the Foundation) and W. K. Kellogg Foundation Trust (the Trust), which comprise the consolidated statements of financial position as of August 31, 2020 and 2019, the related consolidated statements of activities and cash flows for the years then ended, and the related notes to the consolidated financial statements.

Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these consolidated financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of consolidated financial statements that are free from material misstatement, whether due to fraud or error.

Auditor's Responsibility

Our responsibility is to express an opinion on these consolidated financial statements based on our audits. We conducted our audits in accordance with auditing standards generally accepted in the United States of America. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the consolidated financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the consolidated financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the consolidated financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the consolidated financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the consolidated financial statements.

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We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Opinion

In our opinion, the consolidated financial statements referred to above present fairly, in all material respects, the consolidated financial position of the Foundation and the Trust as of August 31, 2020 and 2019, and the consolidated changes in their net assets and their cash flows for the years then ended in accordance with accounting principles generally accepted in the United States of America.

Supplementary Information

Our audits were conducted for the purpose of forming an opinion on the consolidated financial statements as a whole. The accompanying schedule of gifts and receipts from inception through August 31, 2020, is presented for purposes of additional analysis and is not a required part of the consolidated financial statements. Such information is the responsibility of management and was derived from, and relates directly to, the underlying accounting and other records used to prepare the consolidated financial statements. The information has been subjected to the auditing procedures applied in the audits of the consolidated financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the consolidated financial statements or to the consolidated financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the information is fairly stated, in all material respects in relation to the consolidated financial statements as a whole.

Mitchell Titus, LLP

December 8, 2020

**W. K. KELLOGG FOUNDATION AND
W. K. KELLOGG FOUNDATION TRUST**
Consolidated Statements of Financial Position
As of August 31, 2020 and 2019

	2020			2019		
	Consolidated	W. K. Kellogg Foundation	W. K. Kellogg Foundation Trust	Consolidated	W. K. Kellogg Foundation	W. K. Kellogg Foundation Trust
ASSETS						
Cash and cash equivalents	\$ 169,272,394	\$ 32,300,263	\$ 136,972,131	149,103,317	\$ 16,631,180	\$ 132,472,137
Kellogg Company common stock	4,334,858,633	-	4,334,858,633	3,989,799,426	-	3,989,799,426
Diversified investments	3,563,001,952	168,360,407	3,394,641,545	3,452,513,545	196,004,305	3,256,509,240
Mission-driven investments	76,107,650	76,107,650	-	76,949,982	76,949,982	-
Program-related investments	36,085,639	36,085,639	-	29,839,848	29,839,848	-
Accrued interest and dividends	36,053,674	329,983	35,723,691	38,168,504	410,362	37,758,142
Property and equipment	49,201,529	49,201,529	-	47,913,048	47,913,048	-
Other assets	1,608,597	1,187,601	420,996	1,387,871	939,896	447,975
Interest in irrevocable trusts	22,423,540	22,423,540	-	20,403,214	20,403,214	-
Total assets	\$ 8,288,613,608	\$ 385,996,612	\$ 7,902,616,996	\$ 7,806,078,755	\$ 389,091,835	\$ 7,416,986,920
LIABILITIES AND NET ASSETS						
<i>Liabilities</i>						
Accounts payable	\$ 703,429	\$ 703,429	\$ -	\$ 617,868	\$ 617,868	\$ -
Accrued liabilities	7,378,011	6,264,645	1,113,366	4,785,219	4,785,219	-
Grant commitments payable	177,676,946	177,676,946	-	220,373,567	220,373,567	-
Deferred federal excise tax liability	98,457,201	1,005,159	97,452,042	90,944,449	809,136	90,135,313
Postretirement liability	97,628,085	97,628,085	-	99,476,439	99,476,439	-
Total liabilities	381,843,672	283,278,264	98,565,408	416,197,542	326,062,229	90,135,313
<i>Net assets</i>						
Without donor restrictions	80,294,808	80,294,808	-	42,626,392	42,626,392	-
With donor restrictions	7,826,475,128	22,423,540	7,804,051,588	7,347,254,821	20,403,214	7,326,851,607
Total net assets	7,906,769,936	102,718,348	7,804,051,588	7,389,881,213	63,029,606	7,326,851,607
Total liabilities and net assets	\$ 8,288,613,608	\$ 385,996,612	\$ 7,902,616,996	\$ 7,806,078,755	\$ 389,091,835	\$ 7,416,986,920

The accompanying notes are an integral part of these consolidated financial statements.

**W. K. KELLOGG FOUNDATION AND
W. K. KELLOGG FOUNDATION TRUST**
Consolidated Statements of Activities
For the Years Ended August 31, 2020 and 2019

	2020			2019		
	Consolidated	W. K. Kellogg Foundation	W. K. Kellogg Foundation Trust	Consolidated	W. K. Kellogg Foundation	W. K. Kellogg Foundation Trust
REVENUE AND GAINS (LOSSES)						
Contributions from W. K. Kellogg Foundation Trust*	\$ -	\$ 356,000,000	\$ -	\$ -	\$ 341,000,000	\$ -
Contributions from irrevocable trusts	300,719	300,719	-	329,277	329,277	-
Total contributions	300,719	356,300,719	-	329,277	341,329,277	-
Interest and dividends	133,902,802	3,541,423	130,361,379	161,063,532	4,469,774	156,593,758
Net realized gains (losses) on investments, net of costs of earning income	343,502,538	(7,856,562)	351,359,100	180,781,901	8,619,903	172,161,998
Change in unrealized gains (losses) on investments and change in value in interest in irrevocable trusts	375,098,737	10,756,318	364,342,419	(777,207,889)	(19,876,143)	(757,331,746)
Net investment income (loss)	852,504,077	6,441,179	846,062,898	(435,362,456)	(6,786,466)	(428,575,990)
Total revenue and gains (losses)	852,804,796	362,741,898	846,062,898	(435,033,179)	334,542,811	(428,575,990)
EXPENSES						
Distributions to the W. K. Kellogg Foundation*	-	-	356,000,000	-	-	341,000,000
Grants	249,705,429	249,705,429	-	219,778,918	219,778,918	-
Program expenses	45,760,249	45,760,249	-	47,409,061	47,409,061	-
Supporting expenses	28,634,983	28,634,983	-	26,679,654	26,679,654	-
Federal excise tax provision (benefit)	13,032,496	169,579	12,862,917	(9,317,034)	(151,773)	(9,165,261)
Total expenses	337,133,157	324,270,240	368,862,917	284,550,599	293,715,860	331,834,739
Other components of net periodic benefit cost	(4,352,419)	(4,352,419)	-	(3,124,881)	(3,124,881)	-
Accumulated postretirement benefit gain (loss)	5,569,503	5,569,503	-	(15,031,634)	(15,031,634)	-
Total increase (decrease) in net assets	516,888,723	39,688,742	477,199,981	(737,740,293)	22,670,436	(760,410,729)
Net assets, at beginning of year	7,389,881,213	63,029,606	7,326,851,607	8,127,621,506	40,359,170	8,087,262,336
Net assets, at end of year	\$ 7,906,769,936	\$ 102,718,348	\$ 7,804,051,588	\$ 7,389,881,213	\$ 63,029,606	\$ 7,326,851,607
CHANGES IN NET ASSETS BY CATEGORY						
Increase in net assets without restrictions	\$ 28,932,424	\$ 28,932,424	\$ -	\$ 23,189,178	\$ 23,189,178	\$ -
Increase (decrease) in net assets with donor restrictions	487,956,299	10,756,318	477,199,981	(760,929,471)	(518,742)	(760,410,729)
Total increase (decrease) in net assets	\$ 516,888,723	\$ 39,688,742	\$ 477,199,981	\$ (737,740,293)	\$ 22,670,436	\$ (760,410,729)

*Intercompany contributions and distributions of \$356,000,000 and \$341,000,000 for the years ended August 31, 2020 and 2019, respectively, have been eliminated in the consolidated totals.

The accompanying notes are an integral part of these consolidated financial statements.

**W. K. KELLOGG FOUNDATION AND
W. K. KELLOGG FOUNDATION TRUST**
Consolidated Statements of Cash Flows
For the Years Ended August 31, 2020 and 2019

	2020			2019		
	Consolidated	W. K. Kellogg Foundation	W. K. Kellogg Foundation Trust	Consolidated	W. K. Kellogg Foundation	W. K. Kellogg Foundation Trust
CASH FLOWS FROM OPERATING ACTIVITIES						
Increase (decrease) in net assets	\$ 516,888,723	\$ 39,688,742	\$ 477,199,981	\$ (737,740,293)	\$ 22,670,436	\$ (760,410,729)
<i>Adjustments to reconcile changes in net assets to cash flows used in operating activities</i>						
Depreciation	2,986,136	2,986,136	-	2,612,611	2,612,611	-
Disposal of property and equipment	-	-	-	819,967	819,967	-
Net realized gains on long-term investments	(361,200,136)	6,103,540	(367,303,676)	(199,204,352)	(10,723,881)	(188,480,471)
Change in net unrealized (gains) losses on investments	(375,446,534)	(11,104,115)	(364,342,419)	777,207,889	19,876,143	757,331,746
Adjustment for inherent contribution - program-related loans receivable and related amortization and unrealized loss	(1,064,625)	(1,064,625)	-	1,365,241	1,365,241	-
Provision (benefit) for deferred excise tax	7,512,752	196,023	7,316,729	(15,526,748)	(380,082)	(15,146,666)
<i>Change in operating assets and liabilities</i>						
Accrued interest and dividends	2,114,830	80,379	2,034,451	750,812	916,440	(165,628)
Other assets	(220,726)	(247,705)	26,979	1,054,711	(6,046)	1,060,757
Accounts payable	85,561	85,561	-	(1,898,606)	(1,898,606)	-
Accrued liabilities	2,592,792	1,479,426	1,113,366	(143,735)	(143,735)	-
Grant commitments payable	(42,696,621)	(42,696,621)	-	(60,962,507)	(60,962,507)	-
Postretirement liability	(1,848,354)	(1,848,354)	-	17,624,532	17,624,532	-
Net cash used in operating activities	<u>(250,296,202)</u>	<u>(6,341,614)</u>	<u>(243,954,589)</u>	<u>(214,040,478)</u>	<u>(8,229,487)</u>	<u>(205,810,991)</u>
CASH FLOWS FROM INVESTING ACTIVITIES						
Purchase of investments	(1,371,112,841)	(21,581,328)	(1,349,531,513)	(557,786,299)	(35,292,587)	(522,493,712)
Proceeds from sale of investments	1,651,033,903	53,047,807	1,597,986,096	833,263,184	64,479,138	768,784,046
Proceeds from payments on loan receivables	961,432	961,432	-	3,118,190	3,118,190	-
Disbursements for program-related investments	(6,142,598)	(6,142,598)	-	(14,183,131)	(14,183,131)	-
Acquisition of fixed assets	(4,274,617)	(4,274,617)	-	(6,176,885)	(6,176,885)	-
Net cash provided by investing activities	<u>270,465,279</u>	<u>22,010,696</u>	<u>248,454,583</u>	<u>258,235,059</u>	<u>11,944,725</u>	<u>246,290,334</u>
Increase in cash and cash equivalents	20,169,077	15,669,083	4,499,994	44,194,581	3,715,238	40,479,343
Cash and cash equivalents, beginning of year	149,103,317	16,631,180	132,472,137	104,908,736	12,915,942	91,992,794
Cash and cash equivalents, end of year	<u>\$ 169,272,394</u>	<u>\$ 32,300,263</u>	<u>\$ 136,972,131</u>	<u>\$ 149,103,317</u>	<u>\$ 16,631,180</u>	<u>\$ 132,472,137</u>

The accompanying notes are an integral part of these consolidated financial statements.

**W. K. KELLOGG FOUNDATION AND
W. K. KELLOGG FOUNDATION TRUST**
Notes to Consolidated Financial Statements
For the Years Ended August 31, 2020 and 2019

NOTE 1 NATURE OF BUSINESS

W.K. Kellogg Foundation (the Foundation) was established in 1930 as a Michigan nonprofit corporation functioning as a private grantmaking foundation. The W.K. Kellogg Foundation Trust (the Trust) was established in 1931 as a charitable trust under Michigan law and subsequently restated in 1934. Both entities were established by breakfast cereal innovator and entrepreneur Will Keith Kellogg. The Foundation is guided by the belief that all children should have an equal opportunity to thrive. To achieve this goal, it works with communities to create conditions for vulnerable children to realize their full potential in school, work, and life.

The Foundation is based in Battle Creek, Michigan, and works throughout the U.S. and internationally, as well as with sovereign tribes. Special emphasis is paid to priority places where there are high concentrations of poverty and where children face significant barriers to success. The Foundation's priority places are Michigan, Mississippi, New Mexico, and New Orleans in the U.S.; and internationally, in Mexico and Haiti.

NOTE 2 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

Basis of Presentation

The consolidated financial statements and accompanying notes have been prepared using the accrual basis of accounting in accordance with accounting principles generally accepted in the U.S. (U.S. GAAP).

The Foundation and the Trust recognize contributions as revenue and expense, respectively, in the period received/made. Contributions, net assets, and changes therein are classified and reported based on the existence or absence of donor-imposed restrictions. (Please refer to Note 7—Net Assets With Donor Restrictions for additional information.)

Principles of Consolidation

The consolidated financial statements include the accounts of the Foundation and the Trust, of which the Foundation is the sole beneficiary. The Foundation and the Trust have separate boards, with the majority of the Trust board members in common with the Foundation and are under common management. All material intercompany transactions and account balances were eliminated in the consolidation of accounts.

Cash and Cash Equivalents

Cash and cash equivalents include cash and highly liquid securities with original maturities of 90 days or less at the date of acquisition.

**W. K. KELLOGG FOUNDATION AND
W. K. KELLOGG FOUNDATION TRUST**
Notes to Consolidated Financial Statements
For the Years Ended August 31, 2020 and 2019

NOTE 2 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES *(continued)*

Program-Related Investments (PRIs)

The Foundation makes PRIs to other organizations in the U.S. and Latin America. PRIs are strategic investments, beyond grants, made by the Foundation for the primary objective of furthering the Foundation's charitable purpose. These investments are comprised primarily of loans and equity investments. The production of income is not the primary driver of a PRI. For the fiscal years ended August 31, 2020 and 2019, the Foundation entered into three and two new PRIs, respectively.

The Foundation's loan portfolio includes loans invested in not-for-profit and private sector entities. These investments enable partner organizations to support the Foundation's mission, which is accomplished by increasing the percentage of healthy, educated children from birth to eight years old who live in economically secure families. The partners use community-led strategies to ensure equitable outcomes for children of all races and ethnicities. Interest payments are due on the outstanding loan amounts generally at interest rates of 1%-2%. Repayment of the outstanding loan amounts is scheduled by the maturity dates, ranging from August 2020 to August 2032.

Loan PRIs consist of loans outstanding bearing a below-market interest rate. Loans are measured at fair value at inception to determine if a contribution element exists. Loans are recorded on a net basis, reflecting a discount on loan receivable (if a contribution element exists) or a reasonable loss reserve. The loss reserve is reviewed on an annual basis and adjusted if collectability risk has significantly changed based on the Foundation's understanding of the borrower's financial health and/or payment history. Management has reviewed all PRIs for the years ended August 31, 2020 and 2019, and no loss reserve has been recorded. Any costs of making loans are expensed as incurred.

Loans receivable are reported net of a discount of \$3,721,992 and \$5,264,072 at August 31, 2020 and 2019, respectively.

Equity PRIs include investments in equity funds. Equity investments are recorded at fair value. To arrive at the fair value, the Foundation obtains regular valuations from the investees, as well as the audited financial statements. The Foundation records unrealized gains or losses throughout the life of the investments and realized gains or losses upon liquidation or sale.

Investments

The Foundation and the Trust report investments at fair value. Investment securities are exposed to various risks, such as interest rate, market, and credit. Due to the level of risk associated with certain investment securities and the level of uncertainty related to changes in the value of investment securities, it is at least reasonably possible that changes in values could affect the amounts reported in the accompanying consolidated financial statements. On March 11, 2020, the World Health Organization declared an outbreak of a coronavirus (COVID-19) pandemic. As a result, additional economic uncertainties have arisen that could negatively impact the Foundation's and Trust's investment portfolios.

**W. K. KELLOGG FOUNDATION AND
W. K. KELLOGG FOUNDATION TRUST**
Notes to Consolidated Financial Statements
For the Years Ended August 31, 2020 and 2019

NOTE 2 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES *(continued)*

Investments *(continued)*

Three major categories of investments are presented in the consolidated statements of financial position: Kellogg Company common stock, diversified investments, and mission-driven investments (MDIs). Diversified investments represent investments in public equity securities, fixed-income debt securities, mutual funds, commingled funds, hedge funds, real estate funds, and private equity funds.

MDIs consist of temporary investments (see Note 3—Investments for description), fixed-income securities, and private equity investments. MDIs focus on providing both social and financial returns closely aligned with the Foundation’s program elements, approaches, and geographic areas of focus as described in Note 1—Nature of Business.

Property and Equipment

Property and equipment are recorded at cost. Depreciation of property and equipment is generally computed on the straight-line basis over the estimated useful lives of the assets that range from 3-40 years. For the years ended August 31, 2020 and 2019, depreciation expense was \$2,986,136 and \$2,612,611, respectively.

Interest in Irrevocable Trusts

The Foundation has irrevocable rights as the beneficiary to two remaining trusts and reports the fair value of its interest in irrevocable trusts on the consolidated statement of financial position. The change in value in interest in irrevocable trusts is the gains or losses of the investments held in these trusts reported on the consolidated statement of activities.

Grants

Unconditional grants are recorded as an expense in the year they are committed. Conditional grants are recorded as an expense when the conditions have been met. As of August 31, 2020 and 2019, the Foundation had conditional grants outstanding of \$78,830,996 and \$93,331,550 respectively.

Line of Credit

The Trust has entered into an unsecured, committed credit facility agreement that totaled \$200 million, with interest on outstanding borrowings charged at the 30-day LIBOR rate plus an additional stated number of basis points. There were no outstanding borrowings as of August 31, 2020 and 2019.

Use of Estimates

The preparation of consolidated financial statements in conformity with U.S. GAAP requires management to make estimates and assumptions that affect the reported amounts of assets, liabilities, income, and expenses. Actual results could differ from those estimates.

**W. K. KELLOGG FOUNDATION AND
W. K. KELLOGG FOUNDATION TRUST**
Notes to Consolidated Financial Statements
For the Years Ended August 31, 2020 and 2019

NOTE 2 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES *(continued)*

Distribution of Trust Receipts

Under the Trust agreement, the Trust is required to distribute to the Foundation, at a minimum, its net interest income and dividends at least quarterly. As funds are distributed from the Trust to the Foundation, net assets are released from restriction.

Tax Status

The Foundation and the Trust are exempt from federal income taxes under Section 501(c)(3) of the Internal Revenue Code (IRC), but are subject to a 2% (1% if certain criteria are met) federal excise tax on net investment income, including net realized gains, as defined by the IRC. The Foundation and the Trust are invested in certain alternative investments that may generate unrelated business taxable income (UBTI) and, therefore, may be subject to unrelated business income tax at applicable corporate and trust rates.

On December 20, 2019, the U.S. Government enacted the Further Consolidated Appropriations Act, 2020 (the Act), simplifying the excise taxes for private foundations. The Act replaces the two-tiered system (1% or 2% based on certain distribution requirements) with a flat rate of 1.39%. The change is effective for the tax year ending August 31, 2021.

Pension and Other Postretirement Benefits Plan

The Foundation recognizes the funded status of the pension and other postretirement benefit plans on the consolidated statement of financial position, measures the fair value of plan assets and benefit obligations as of the date of the fiscal year-end consolidated statement of financial position, and provides additional disclosures in Note 6—Postretirement Benefits.

Adoption of Accounting Pronouncements

In August 2016, the Financial Accounting Standards Board (FASB) issued Accounting Standards Update (ASU) No. 2016-15, *Statement of Cash Flows (Topic 230): Classification of Certain Cash Receipts and Cash Payments*. This guidance addresses how certain cash receipts and cash payments are presented and classified in the consolidated statements of cash flows. The guidance is effective for the Foundation and the Trust for the year ended August 31, 2020. The Foundation and the Trust have adopted this standard and there was no impact on the consolidated financial statements.

**W. K. KELLOGG FOUNDATION AND
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Notes to Consolidated Financial Statements
For the Years Ended August 31, 2020 and 2019

NOTE 2 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES *(continued)*

Adoption of Accounting Pronouncements *(continued)*

In March 2017, the FASB issued ASU No. 2017-07, *Compensation: Retirement Benefits (Topic 715): Improving the Presentation of Net Periodic Pension Cost and Net Periodic Postretirement Benefit Cost*. This update requires that the service component of net benefit costs be reported in the same line item as compensation costs arising from services rendered by the pertinent employees during the period. Other components of net benefit cost are to be reported in the consolidated statement of activities separately from the service cost component. The amendments were adopted by the Foundation and the Trust for the fiscal year ended August 31, 2020. The ASU impacts the presentation of net benefit costs in the consolidated statements of activities. For the years ended August 31, 2020 and 2019, the service cost component of net benefit cost is reported within expenses in the consolidated statements of activities and other components of net periodic benefit costs of \$4,352,419 and \$3,124,881, respectively, are separately reported outside of expenses.

In June 2018, the FASB issued ASU No. 2018-08, *Not-for-Profit Entities (Topic 958): Clarifying the Scope and the Accounting Guidance for Contributions Received and Contributions Made*. This update intends to clarify the scope and the accounting guidance for: (1) evaluating whether transactions should be accounted for as contributions (nonreciprocal transactions) within the scope of Topic 958, *Not-for-Profit Entities*, or as exchange (reciprocal) transactions subject to other guidance and (2) determining whether a contribution is conditional. The guidance is effective for the Foundation and the Trust for the year ended August 31, 2020, as it relates to contributions received. The Foundation and Trust have adopted this standard as it relates to contributions received and there was no impact on the consolidated financial statements. As it relates to contributions made, the guidance is effective for the fiscal year ending August 31, 2021. The Foundation and the Trust are currently assessing the impact that this standard will have for contributions made on the consolidated financial statements.

In August 2018, the FASB issued ASU No. 2018-13, *Disclosure Framework - Changes to the Disclosure Requirements for Fair Value Measurement*. This ASU removes the requirements to disclose the amount of and reasons for transfers between Level 1 and Level 2 of the fair value hierarchy, the policy for timing of level transfers, and the valuation processes for Level 3 fair value measurements. This ASU also requires entities that calculate net asset value (NAV) to disclose the timing of liquidation of an investee's assets and the date when redemption restrictions might lapse, only if the timing was communicated to the entity or publicly announced, and disclose information on measurement uncertainty as of the reporting date. In addition, this ASU requires entities to present the changes in unrealized gains and losses for recurring Level 3 fair value measurements, as well as the range and weighted average of significant unobservable inputs used to develop Level 3 fair value measurements, based on materiality. The amendments in this ASU are effective for the Foundation and the Trust for the fiscal year ending August 31, 2021. All amendments, with the exception of the disclosures on changes in unrealized gains and losses, Level 3 unobservable inputs and measurement uncertainty information, will be applied retrospectively. The Foundation and the Trust are currently evaluating the impact that this ASU will have on the presentation of the fair value measurement disclosures in the consolidated financial statements.

**W. K. KELLOGG FOUNDATION AND
W. K. KELLOGG FOUNDATION TRUST**
Notes to Consolidated Financial Statements
For the Years Ended August 31, 2020 and 2019

NOTE 2 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES *(continued)*

Reclassifications

Certain prior-year amounts reported in the consolidated statements of financial position and activities were reclassified to conform to the current-year presentation.

NOTE 3 INVESTMENTS AND FAIR VALUE

The investment goal of the Foundation and the Trust is to maintain or grow its spending power in real (inflation-adjusted) terms, with risk at a level appropriate for the Foundation's programmatic spending and objectives. The Foundation and the Trust diversify investments among various financial instruments and asset categories by using multiple investment strategies. The financial assets of the Foundation and the Trust are managed by a select group of investment managers and held in custody by a major commercial bank, except for assets invested with private equities, hedge funds, and commingled funds that have separate arrangements appropriate to their legal structure.

Temporary investments consist of cash and cash equivalents, demand deposits, and short-term investment funds maintained at commercial banks. These investments are held as part of the Foundation's and the Trust's long-term investment strategy. Temporary investments are considered highly liquid instruments with maturities of 90 days or less at the time of purchase. The Foundation and the Trust maintain their cash and cash equivalents with high-quality financial institutions and such amounts may exceed Federal Deposit Insurance Corporation limits.

Public equity securities and fixed-income securities, which include stocks and bonds that are listed on national securities exchanges, quoted on the NASDAQ or on the over-the-counter market, are valued at the last reported sale price, or in the absence of a recorded sale, at the most recent bid price at the reporting date. These securities include U.S. and foreign government debt and corporate bonds. The Foundation's and the Trust's investments in corporate and government bonds are exposed to issuer credit risk until these bonds are sold or mature. Futures, forwards, and options, which are traded on exchanges, are valued at the last reported sale price or at the most recent bid price if they are traded over-the-counter market.

The Trust is invested in Kellogg Company common stock and held 61,131,838 and 63,531,838 shares as of August 31, 2020 and 2019, respectively. The Foundation and the Trust are potentially subject to market risk, resulting from its concentration in Kellogg Company common stock.

Commingled, hedge, real estate, and private equity funds are valued based on the NAV reported by the investment manager, which are generally calculated based on the last reported sale price of the underlying assets held by such funds. These funds are typically structured as limited partnerships and limited liability companies.

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NOTE 3 INVESTMENTS AND FAIR VALUE *(continued)*

Since there is no readily available market for investments in limited partnerships and limited liability companies, such investments are stated at fair value as estimated in an inactive market. These investments include securities of companies that may not be immediately liquid, such as private debt and private equity securities and real estate or other assets. The valuations of these investments are based upon values provided by the investment managers, based on guidelines established with those investment managers and in consideration of other factors related to the Foundation's and the Trust's interests in these investments.

The Foundation and the Trust obtain and consider the audited financial statements of such investees when evaluating the overall reasonableness of carrying value. The financial statements of the investees are audited annually by independent auditors, although the fiscal year end for the investees does not coincide with the Foundation's and the Trust's fiscal year end. The Foundation and the Trust utilize the practical expedient methodology in compliance with U.S. GAAP and use NAVs reported in the manager statements to estimate fair value. The Foundation and the Trust believe this method provides a reasonable estimate of fair value. However, the recorded value may differ from the fair value had a readily available market existed for such investments.

Investment transactions are recorded on the trade date. Dividend and interest income are accrued when earned. Realized gains or losses recognized upon sales and withdrawals and unrealized appreciation (depreciation) resulting from market fluctuations are recognized when they occur and are computed using the specific-identification method. Gains on distributions from private equity funds, which may be received in cash or securities, are reflected in investment income as realized gains and losses. Investment expenses are netted against realized gains for the years ended August 31, 2020 and 2019, respectively, as outlined in the table below.

	<u>2020</u>	<u>2019</u>
Trust	\$ 15,944,576	\$ 16,318,473
Foundation	<u>1,697,022</u>	<u>2,103,978</u>
Consolidated	<u><u>\$ 17,641,598</u></u>	<u><u>\$ 18,422,451</u></u>

Assets and liabilities denominated in foreign currencies at year end are translated into U.S. dollars based upon exchange rates as of August 31, with any resulting adjustment included in net unrealized gains and losses on investments. Transactions in foreign currencies during the year are translated into U.S. dollars at the exchange rate prevailing on the transaction date and are recorded as realized gains or losses.

Accounting Standards Codification (ASC) 820, *Fair Value Measurements and Disclosures*, establishes a fair value disclosure framework that prioritizes and ranks the level of observable inputs used in measuring investments at fair value.

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NOTE 3 INVESTMENTS AND FAIR VALUE *(continued)*

The hierarchy gives the highest priority to unadjusted quoted prices in active markets for identical assets or liabilities (Level 1 measurements) and the lowest priority to unobservable inputs (Level 3 measurements). The three levels of the fair value hierarchy are as follows:

- Level 1:* Inputs based on quoted prices for identical assets or liabilities in an active market that the Foundation and the Trust can access. An active market for the asset or liability is one in which transactions for the asset or liability occur with sufficient frequency and volume to provide pricing information on an ongoing basis. A quoted price in an active market usually provides the most reliable evidence of fair value and is generally used without adjustment if available. This classification includes public equities and other fixed-income securities with observable market prices.
- Level 2:* Inputs that are observable either directly or indirectly but are not Level 1 inputs. Level 2 inputs include quoted prices for similar instruments, broker quotes, or observable inputs that directly impact value such as interest rates, prepayment speeds, and credit risk. Pricing inputs, including broker quotes, are generally those other than exchange-quoted prices in active markets, and fair values are determined through the use of models or other valuation methodologies.
- Level 3:* Inputs that are unobservable. Level 3 inputs are generally used in situations where there is little, if any, market activity for the investment. These inputs into the determination of fair value require significant management judgment or estimation. Due to the inherent uncertainty of these estimates, these values may differ significantly from the values that would have been used had a ready market for these investments existed.

Investments that provide an NAV are considered to be recorded at management's best estimate at fair value. These securities are included in the fair value hierarchy table as investments measured at NAV. Investments in this category generally include private fund investment structures and limited partnership interests.

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NOTE 3 INVESTMENTS AND FAIR VALUE *(continued)*

The following tables present the fair value of investments carried on the consolidated statements of financial position, by level within the valuation hierarchy, as of August 31, 2020 and 2019, respectively.

	2020			
	<u>Total</u>	<u>Level 1</u>	<u>Level 2</u>	<u>Level 3</u>
ASSETS				
Temporary investments	\$ 182,277,909	\$ 182,277,909	\$ -	\$ -
Kellogg Company common stock	4,334,858,633	4,334,858,633	-	-
Equities	568,989,028	568,989,028	-	-
Fixed-income securities	182,317,006	-	177,351,545	4,965,461
Private equities	10,045,619	-	-	10,045,619
Total fair value measurements	5,278,488,195	<u>\$ 5,086,125,570</u>	<u>\$ 177,351,545</u>	<u>\$ 15,011,080</u>
Investments measured at NAV	2,852,615,208			
Total investments	<u>\$ 8,131,103,403</u>			
Interests in irrevocable trusts	\$ 22,423,540	\$ -	\$ -	\$ 22,423,540
	2019			
	<u>Total</u>	<u>Level 1</u>	<u>Level 2</u>	<u>Level 3</u>
ASSETS				
Temporary investments	\$ 176,350,394	\$ 176,350,394	\$ -	\$ -
Kellogg Company common stock	3,989,799,426	3,989,799,426	-	-
Equities	429,707,633	429,707,633	-	-
Fixed-income securities	200,283,501	-	196,768,828	3,514,673
Private equities	11,595,412	-	-	11,595,412
Total fair value measurements	4,807,736,366	<u>\$ 4,595,857,453</u>	<u>\$ 196,768,828</u>	<u>\$ 15,110,085</u>
Investments measured at NAV	2,859,735,216			
Total investments	<u>\$ 7,667,471,582</u>			
Interests in irrevocable trusts	\$ 20,403,214	\$ -	\$ -	\$ 20,403,214

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NOTE 3 INVESTMENTS AND FAIR VALUE *(continued)*

There was a net receivable/(payable) on unsettled trades of \$29,698,195 and \$(2,224,929) as of August 31, 2020 and 2019, respectively. The net receivables/payables are reported in diversified investments in the accompanying consolidated statements of financial position.

The following tables summarize foreign investment holdings at August 31, 2020 and 2019:

	2020			
	Total	Level 1	Level 2	Level 3
FOREIGN HOLDINGS				
Equities	\$ 142,818,553	\$ 142,818,553	\$ -	\$ -
Fixed-income securities	4,711,141	-	4,711,141	-
Total fair value measurements	147,529,694	\$ 142,818,553	\$ 4,711,141	\$ -
Investments measured at NAV	846,588,709			
Total investments	\$ 994,118,403			
	2019			
	Total	Level 1	Level 2	Level 3
FOREIGN HOLDINGS				
Equities	\$ 93,935,443	\$ 93,935,443	\$ -	\$ -
Fixed-income securities	4,552,713	-	4,552,713	-
Total fair value measurements	98,488,156	\$ 93,935,443	\$ 4,552,713	\$ -
Investments measured at NAV	807,062,505			
Total investments	\$ 905,550,661			

The table below includes a roll-forward of the amounts of Level 3 investments for the Foundation and the Trust for the years ended August 31, 2020 and 2019:

	2020	2019
Beginning balance	\$ 15,110,085	\$ 14,409,296
Additions and purchases	1,525,206	750,000
Sales and maturities	(1,624,211)	(49,211)
Ending balance	\$ 15,011,080	\$ 15,110,085

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NOTE 3 INVESTMENTS AND FAIR VALUE *(continued)*

The Foundation and the Trust invest in commingled funds and alternative investments, which are structured as partnerships, limited liability companies, and offshore investment funds. The following table summarizes the investment strategy types of the funds as of the years ended August 31, 2020 and 2019:

	2020		2019	
	Fair Value	Unfunded Commitments	Fair Value	Unfunded Commitments
Commingled funds ^(a)	\$ 512,535,604	\$ -	\$ 804,372,705	\$ -
Hedge funds ^(b)	1,286,332,077	-	1,101,876,684	-
Fixed-income funds ^(c)	20,000,000	-	-	-
Private equity funds ^(d)	846,846,899	475,146,241	775,261,463	494,850,682
Real estate funds ^(d)	186,900,628	144,702,590	178,224,364	144,896,775
Total	\$ 2,852,615,208	\$ 619,848,831	\$ 2,859,735,216	\$ 639,747,457

- (a) “Commingled funds” are highly liquid and the majority of these funds can be redeemed within short-term periods of time.
- (b) The redemption frequency of “hedge funds” can be quarterly, semi-annually, annually, or multi-year, with a notice of redemption ranging from 30-180 days. This category includes hedge funds that invest using different strategies, such as long/short equity, credit focused, multi-strategy, arbitrage, and other means.
- (c) “Fixed-income funds” represent participation in fixed-income instruments through private partnerships, which are highly liquid and can be redeemed within short-term periods of time.
- (d) “Private equity funds” and “real estate funds” are liquidated through distributions generated upon the sale of the underlying investments. The liquidation period can range from 2-10 years. The private equity funds and real estate funds categories include private funds that invest globally in public and private companies across several industries.

Grant Commitments Payable

The fair value of grant commitments payable is determined at the time of award. The fair values of grants payable in more than one year, which totaled approximately \$68,274,868 and \$86,713,349 at August 31, 2020 and 2019, respectively, were evaluated based on discounted cash flows analyses, utilizing an assumed risk-free rate of interest. It should be noted that no change in the present value discount was recognized during these years as the Foundation asserts the fair value approximates the recorded value and the adjustment was deemed to be immaterial. Total grant commitments payable in more than one year at August 31, 2020, are expected to be paid to grantees as follows: approximately \$58,858,501 in fiscal 2022, \$8,359,352 in fiscal 2023, and \$1,057,015 in fiscal years 2024 through 2025.

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NOTE 4 INCOME TAXES AND SUPPLEMENTAL CASH FLOW INFORMATION

The current provision for the Foundation for federal excise tax is based on a 1% rate for the fiscal years ended August 31, 2020 and 2019, respectively. The current provision for the Trust for federal excise tax is based on a 1% rate for the fiscal years ended August 31, 2020 and 2019. The deferred provision is based on unrealized appreciation on investments at a 2% rate for both of the fiscal years ended August 31, 2020 and 2019. Certain income defined as UBTI by the Internal Revenue Code may be subject to tax at ordinary rates and is included in the current tax provision. The current and deferred tax provisions and cash flows associated with taxes are reflected in the table below.

	<u>Foundation</u>		<u>Trust</u>	
	<u>2020</u>	<u>2019</u>	<u>2020</u>	<u>2019</u>
Current tax (benefit) provision	\$ (26,444)	\$ 228,309	\$ 5,546,188	\$ 5,981,405
Deferred tax (benefit) provision	196,023	(380,082)	7,316,729	(15,146,666)
Total current and deferred tax (benefit) provision	<u>\$ 169,579</u>	<u>\$ (151,773)</u>	<u>\$ 12,862,917</u>	<u>\$ (9,165,261)</u>
Cash payments for federal excise tax	\$ 58,269	\$ 201,864	\$ 5,500,000	\$ 4,750,000
Cash payments (refunds) for federal UBI tax	-	60,000	(280,011)	-
Total cash payments for federal taxes	<u>\$ 58,269</u>	<u>\$ 261,864</u>	<u>\$ 5,219,989</u>	<u>\$ 4,750,000</u>

To ensure compliance with the Internal Revenue Service (IRS) guidelines, the Foundation continues to develop and manage internal budgets on the cash or modified-cash basis. Cash expenditures for the fiscal years ended August 31, 2020 and 2019 were as follows:

	<u>2020</u>	<u>2019</u>
Grants	\$ 295,080,632	\$ 280,185,435
Program activities and general operations	75,455,673	70,729,727
Costs of earning income and excise tax	1,753,023	2,330,424
Total	<u>\$ 372,289,328</u> *	<u>\$ 353,245,586</u>

* Amounts presented are based on preliminary tax preparation. As the return is finalized, the listed amounts may be subject to change.

Management evaluated all tax positions and concluded that the Foundation and the Trust have no uncertain tax positions that require recognition in the accompanying consolidated financial statements or further disclosure in the notes to the consolidated financial statements. The Foundation and the Trust file annual informational returns with the IRS and state and local tax authorities. The entities are subject to audits by taxing jurisdictions; however, no audits for any periods are currently in progress. Management believes that the entities are no longer subject to audits for years prior to 2016 under federal, state, and local tax jurisdictions.

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NOTE 5 PROPERTY AND EQUIPMENT

Property and equipment at August 31, 2020 and 2019, are summarized as follows:

	<u>2020</u>	<u>2019</u>
Land and land improvements	\$ 17,498,617	\$ 19,005,438
Buildings and building improvements	62,974,963	59,711,275
Equipment	2,717,225	2,495,297
Furniture and fixtures	9,511,750	7,935,947
Capitalized software costs	19,391,380	19,391,380
Work in process	<u>7,346,996</u>	<u>6,626,977</u>
	119,440,931	115,166,314
Accumulated depreciation	<u>(70,239,402)</u>	<u>(67,253,266)</u>
Total	<u>\$ 49,201,529</u>	<u>\$ 47,913,048</u>

NOTE 6 POSTRETIREMENT BENEFITS

The Foundation has defined contribution and defined benefit retirement plans covering full-time employees. The Foundation funded and charged to expense contributions of \$3,565,791 and \$3,202,211 in 2020 and 2019, respectively, related to the defined contribution plan.

The defined benefit retirement plan is funded in amounts sufficient to meet the minimum funding requirements of the Employee Retirement Income Security Act of 1974, as amended. The Foundation contributed \$400,000 to the defined benefit retirement plan during the year ended August 31, 2020. The Foundation contributed \$300,000 to the defined benefit retirement plan during the year ended August 31, 2019. The defined benefit retirement plan was closed to employees hired after June 1, 2012, and the plan formula was changed for prospective benefit accruals beginning September 1, 2012. The pension plan's assets consist of mutual funds that are considered Level 1 assets in accordance with ASC 820.

The Foundation also provides postretirement medical and life insurance benefits ("Other benefits") to employees who meet eligibility requirements. The postretirement medical and life insurance plan was closed to employees hired after June 1, 2012, and the plan formula was changed for prospective benefit accruals beginning September 1, 2012. At August 31, 2019, the benefit obligation for the postretirement medical and life insurance benefits plan reflects the projected cost of excise taxes under the Affordable Care Act. This excise tax was eliminated for the fiscal year ended August 31, 2020.

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NOTE 6 POSTRETIREMENT BENEFITS *(continued)*

The total postretirement benefits liability of \$97,628,085 and \$99,476,439 at August 31, 2020 and 2019, respectively, is comprised of the following components:

	Pension Benefits		Other Benefits	
	2020	2019	2020	2019
Benefit obligation—August 31	\$ 10,310,019	\$ 10,487,338	\$ 93,587,777	\$ 96,104,428
Fair value of plan assets—August 31	6,269,711	7,115,327	-	-
Unfunded status	\$ (4,040,308)	\$ (3,372,011)	\$ (93,587,777)	\$ (96,104,428)
Accrued benefit cost recognized in the consolidated statement of financial position	\$ (4,040,308)	\$ (3,372,011)	\$ (93,587,777)	\$ (96,104,428)
Accumulated benefit obligation	\$ 5,093,287	\$ 5,811,422		
Amounts not yet reflected in net periodic benefit costs				
Accumulated loss	\$ (3,353,184)	\$ (3,319,798)	\$ (12,336,985)	\$ (17,939,873)
Total	\$ (3,353,184)	\$ (3,319,798)	\$ (12,336,985)	\$ (17,939,873)
Changes in amounts not yet reflected in net periodic benefit costs				
Net actuarial gain (loss)	\$ (1,000,222)	\$ (2,770,052)	\$ 4,970,913	\$ (12,200,074)
Amortization of prior service cost (credit)	-	-	-	(217,938)
Amortization of actuarial gain	966,837	156,430	631,975	-
Total	\$ (33,385)	\$ (2,613,622)	\$ 5,602,888	\$ (12,418,012)
Amortization amounts to be reflected in net periodic benefit costs for fiscal year 2021				
Net actuarial gain (loss)	\$ (270,651)		\$ (231,048)	
Total	\$ (270,651)		\$ (231,048)	
Benefit costs, employer contribution and benefits paid				
Benefit cost	\$ 1,034,912	\$ 189,836	\$ 5,377,069	\$ 5,265,928
Employer contribution	400,000	300,000	2,290,832	2,561,096
Benefits paid	2,035,458	493,143	2,290,832	2,561,096
Assumptions to determine benefits obligations				
Discount rate	2.58%	3.05%	2.58%	3.05%
Expected rate of return on plan assets	6.50%	6.50%	N/A	N/A
Rate of compensation increase	4.00%	4.00%	N/A	N/A
Measurement date	August 31	August 31	August 31	August 31
Assumptions used to determine expense				
Discount rate	3.05%	4.16%	3.05%	4.16%
Expected rate of return on plan assets	6.50%	6.50%	N/A	N/A
Rate of compensation increase	4.00%	4.00%	N/A	N/A
Health care cost trend rate assumptions				
Immediate trend rate assumption pre-/post-Medicare	N/A	N/A	6.70%	7.10%
Ultimate trend rate	N/A	N/A	4.50%	4.50%
Year trend rate is reached pre-/post-Medicare	N/A	N/A	2034	2034

N/A—Not applicable.

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NOTE 6 POSTRETIREMENT BENEFITS *(continued)*

During fiscal year 2020, the Foundation changed its mortality assumption to the PRI-2012 table for non-annuitants, annuitants and contingent surviving spouses with the MP2019 projection scale. During fiscal year 2019, the Foundation changed its mortality assumption to the RP2014 Generational White Collar tables projected with the MP2019 projection scale from the sex distinct RP2014 Generational White Collar tables projected with the MP2018 projection scale.

The following benefit payments, which reflect expected future service, as appropriate, are expected to be paid by the defined benefit retirement plan and the postretirement medical plan based on the same assumptions used to measure the Foundation's benefit obligation at August 31, 2020:

<u>Years Ending August 31</u>	<u>Pension</u>	<u>Post Retirement</u>
2021	\$ 265,588	\$ 2,860,909
2022	305,361	2,980,369
2023	534,144	3,139,757
2024	947,907	3,312,876
2025	669,965	3,447,532
2026-2030	3,534,486	19,198,472

Investment Policy

The Foundation's Retirement Plan Committee (RPC) oversees and monitors the pension plan investment policy with technical expertise provided by the Fund Evaluation Group. To realize the plan's expected rate of return and be within an actuarial tolerance range based on asset allocation, pension plan assets are split (80%/20%) between the Vanguard Total World Stock Index Fund Institutional Shares (VTWIX) and the Western Asset Core Plus Bond Fund (WACPX), respectively, with accounts held at and reported by The Vanguard Group. The VTWIX equity fund tracks the performance of a benchmark index that measures the investment return for large-, mid-, and small-capitalization global stocks. The WACPX bond fund focuses mainly on a high-quality, U.S. domestic core fixed-income portfolio that may be enhanced with an allocation to high-yield, non-U.S. and emerging market debt. The asset allocation was selected to maximize the return as pension plan cash flow requirements may be met by the Foundation's operating budget, as needed.

Basis Used to Determine the Overall Expected Rate of Return on Plan Assets

To develop the expected long-term rate of return on plan assets assumption, the Foundation considered the historical returns and the future expectations for returns for each asset class in the fund, as well as its target asset allocation. This strategy resulted in the selection of the 6.50% long-term rate of return on plan assets assumption for each of 2020 and 2019.

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NOTE 6 POSTRETIREMENT BENEFITS *(continued)*

Risks and Uncertainties

Contributions are made to the employee benefit plans based on the present value of accumulated plan benefits, which are based on certain assumptions pertaining to interest rates, inflation rates, and employee demographics, all of which are subject to change. Due to uncertainties inherent in the estimation and assumption processes, it is at least reasonably possible that changes in these estimates and assumptions in the near term could materially affect the amounts reported and disclosed in the consolidated financial statements.

NOTE 7 NET ASSETS WITH DONOR RESTRICTIONS

Net assets with donor restrictions of the Trust include all net assets, which are restricted until released to the Foundation. Releases from restrictions of \$356,000,000 and \$341,000,000 were recorded for the years ended August 31, 2020 and 2019, respectively. Donor restrictions are deemed satisfied at the time the Trust makes a contribution to the Foundation.

Net assets with donor restrictions of the Foundation consist of contributions receivable from irrevocable trusts, which are restricted until such assets are received. The Foundation's net assets with donor restrictions increased by \$2,020,326 and decreased by \$518,742 for the years ended August 31, 2020 and 2019, respectively, which represented the change in the fair value of the trusts to which the Foundation has irrevocable rights as beneficiary.

NOTE 8 ANALYSIS OF EXPENSES

The Foundation's grant and administrative expenses have been allocated between programs and supporting activities. Grants and charitable costs relate to activities of the Foundation, such as reviewing grant applications, awarding, monitoring and evaluating the grants, as well as the actual grant expenses. Certain costs, principally employee benefits, occupancy and telecommunication services, are allocated among the programs and supporting services on the basis of headcount in the respective functional areas.

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NOTE 8 ANALYSIS OF EXPENSES *(continued)*

The expenses are summarized on a functional basis in the tables below for 2020 and 2019:

	2020	
	Program	Support
Salaries and benefits	\$ 24,697,045	\$ 12,217,319
Professional services	12,414,794	11,622,705
Depreciation	2,239,602	746,534
Occupancy	1,126,537	957,982
Travel, conferences and meetings	1,355,529	784,874
Technology and equipment	3,280,826	2,068,007
Other expenses	645,916	237,562
	<u>45,760,249</u>	<u>28,634,983</u>
Grants	<u>249,705,429</u>	<u>-</u>
	<u>\$ 295,465,678</u>	<u>\$ 28,634,983</u>

	2019	
	Program	Support
Salaries and benefits	\$ 24,489,288	\$ 9,082,540
Professional services	12,762,624	13,244,083
Depreciation	1,954,511	658,100
Occupancy	1,383,109	399,669
Travel, conferences and meetings	2,085,074	1,070,798
Technology and equipment	3,832,183	1,677,686
Other expenses	902,272	546,778
	<u>47,409,061</u>	<u>26,679,654</u>
Grants	<u>219,778,918</u>	<u>-</u>
	<u>\$ 267,187,979</u>	<u>\$ 26,679,654</u>

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NOTE 9 LIQUIDITY AND AVAILABILITY OF RESOURCES

The Foundation and the Trust's financial assets available to meet cash needs for general expenditures within one year of the consolidated statement of financial position are as follows at August 31, 2020 and 2019:

	August 31, 2020		
	Consolidated	Foundation	Trust
Cash, including cash held in investments	\$ 194,404,917	\$ 39,682,178	\$ 154,722,739
Actively traded investments	5,081,199,205	114,273,861	4,966,925,344
Investments measured at NAV	1,608,338,938	31,517,187	1,576,821,751
Available financial assets	<u>\$ 6,883,943,060</u>	<u>\$ 185,473,226</u>	<u>\$ 6,698,469,834</u>
	August 31, 2019		
	Consolidated	Foundation	Trust
Cash, including cash held in investments	\$ 177,245,002	\$ 20,632,014	\$ 156,612,988
Actively traded investments	4,616,275,888	135,414,150	4,480,861,738
Investments measured at NAV	1,763,015,695	39,029,085	1,723,986,610
Available financial assets	<u>\$ 6,556,536,585</u>	<u>\$ 195,075,249</u>	<u>\$ 6,361,461,336</u>

The Foundation and the Trust structure their financial assets to be available for general expenditures, grant disbursements and other operational obligations as they arise. The Trust's assets are subject to an annual spending policy of 5% and are appropriated annually by the Board of Directors for distribution to the Foundation as its sole beneficiary. The Foundation's assets are also subject to an annual spending policy of 5% and are appropriated annually by the Board of Directors for grantmaking. While the amounts depicted in the table above are available to meet cash needs within one year of the date of the consolidated statement of financial position, they are further subject to the annual appropriations by the Board of Directors. Although the Trust and the Foundation do not intend to liquidate assets other than for amounts needed for general expenditures appropriated during the year, these assets could be made available if necessary.

NOTE 10 SUBSEQUENT EVENTS

The Foundation and the Trust evaluated events and transactions occurring between September 1, 2020, and December 8, 2020, which is the date that the consolidated financial statements were available to be issued, for disclosure and recognition purposes. In October 2020, the Trust issued \$300,000,000 of Series 2020 taxable social bonds that will mature on October 1, 2050. The bonds were not registered with the U.S. Securities Act of 1933 or the securities laws of any jurisdiction, but instead were offered and sold only to qualified institutional buyers in reliance on Rule 144A under the Securities Act. Interest is due in semi-annual installments at a fixed rate of 2.443%.

SUPPLEMENTAL SCHEDULE

**W. K. KELLOGG FOUNDATION AND
W. K. KELLOGG FOUNDATION TRUST**
Supplemental Schedule of Gifts and Receipts
From Inception through August 31, 2020

This schedule represents an analysis of W. K. Kellogg Foundation gifts and Trust receipts at historical value from inception through August 31, 2020. The Foundation and the Trust were established in 1930 and 1934, respectively.

Assets stated at estimated values at dates received

Gifts from founder and his estate \$ 8,449,738

Distribution from W. K. Kellogg Foundation Trust

Kellogg Company preferred stock	\$ 7,541,625	
Securities received under terms of founder's will and W. K. Kellogg Distribution Trust	4,109,252	
		11,650,877

Gifts from others

Pomona Ranch and Gull Lake Estate contributed by U.S. government	1,077,562	
Assets contributed by Fellowship Corporation	203,207	
Gift from Morris estate	3,231,208	
Gift from Tuttle estate	677,568	
Miscellaneous gifts	208,108	
		5,397,653

Assets acquired through dissolution of trusts

W. K. Kellogg Foundation Trust at Old Merchants National Bank and Trust Company	514,861	
Boys' Club Trust	181,076	
Gull Lake Estate Trust	358,538	
Palm Springs Trust	60,910	
Karl H. Kellogg Trust	108,654	
Chapin-Rhodes-Beldon Trust	229,020	
Belden-Chapin Trust	143,138	
Bernhard Peterson Trust	33,029	
Clara Way Trusts	380,370	
Williamson Trusts	1,389,816	
W. K. Kellogg Northwestern Mutual Insurance Trust	523,413	
J.H. Williamson Trust	258,401	
Glenn A. Cross Trust	4,353,834	
Carrie Staines Trust	52,463,328	
		60,998,388
		\$ 86,496,656

